



HARVARD

BUSINESS SCHOOL ALUMNI CLUB OF MALAYSIA

N.E.W.S.L.E.T.T.E.R

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THE PRESIDENT'S COLUMN

Dato' Dr. Mohd Shahari Ahmad Jabar

In the context of globalisation, an executive with a global mindset is essential for anyone aspiring to be a top executive. The whole world is turning into a huge market place. To the top executive intent on scrambling up the corporate ladder, it means opportunity galore. Opportunities unheard of a decade ago. Corporations riding on the regionalisation and globalisation waves require executives who understand, and can cope with the variables that arise when crossing geographic, political and cultural boundaries. In short, corporations require executives with a global mindset and its attendant attitudes, knowledge and skills.

There are five traits a person must have to become globally minded.

First, as Iacocca put it, one must have "*fire in the belly*". Talent itself is not enough. Second, one must have an interest in things global, or at least regional. Third, one should be adaptable. The fourth quality is the ability to deal with any given situation in a way consistent with one's conscious goals and values. This obviously encompass other qualities, such as self confidence, discipline and persistence.

Humility is the fifth trait that should be developed.

Mindful of the above, I am happy that our Club is constantly searching for breakthroughs in our efforts at international networking. We have been actively participating in the regional conferences organized by Harvard and Harvard Business School alumni clubs of Phuket, Penang, Bali and Brisbane. At these regional meets members have made valuable business contact with participants from Thailand, Singapore, Indonesia, Phillipines and Australia. The fifth regional conference, scheduled for 29th September to 2nd October will be held in Singapore, and hosted by the Singapore Harvard Club.

Our **Russian Study Tour** in June this year has opened further doors for our members. I am certain there will be other opportunities in the future. These opportunities are meant to assist in developing a global mindset for the successful executive.



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Tan Sri Datuk Zainal Abidin bin Sulong
Tan Sri Dato Alwi Jantan (*ex officio*)

Produced by Konsep Lagenda Sdn Bhd

A GLIMPSE INTO THE NEW RUSSIA



HBSACM 10 DAY STUDY TOUR GIVES MEMBERS
INVALUABLE OPPORTUNITY TO UNDERSTAND
THE PROBLEMS OF AN ECONOMY
AND POLITICAL SYSTEM IN TRANSITION.



On arrival in Moscow, outside the Radisson Hotel, members of the delegation from l to r, Yap Chin Tian, Dato Dr. Shahari, the Malaysian Ambassador H.E. Dato Yahya Baba, Tan Sri Zainal, Lillian Too, Dato Taha, Puan Sri Insun, Tan Sri Hanafiah, Mrs Yap, Mohd Nor, Datin Pat Indot, Syed (Counsellor at the Malaysian Embassy) and Angie Ng.

The twelve member HBSACM delegation to Russia led by Club President **Dato Dr. Mohd. Shahari bin Ahmad Jabar** spent a memorable ten days in this fast changing country. The delegation left town on the 12th June to visit Moscow and St. Petersburg, and many returned with vivid impressions of an Economy and political system in transition.



STUDY TOUR TO RUSSIA

A very full program arranged through the good offices of the Malaysian Embassy in Russia included meetings with the Deputy Foreign Minister, **HE. Mr. Alexander N. Panov**, who later also graced an evening reception hosted by **HE. Dato Yahya Baba**, our Ambassador to Russia. Members also met Parliamentarians who included Dr. **Galina Chubkova** leader of the Women's Party, **Omar Begov**, Vice Chairman of the State Duma Running

Committee and **Tatiana Chertoritskaya**, member of the Committee on International Affairs, Mr. **Michael Artamonov**, the Executive Director of the Parliamentary Association and Mr **Vitali Zelenkin**, Chair,an of the Committee for Economic reform. At the Russian Duma or Parliament, members witnessed the Russian parliament in session and were also given briefings by Dr. **Sergei Goncharenko**, Counselor for Economic matters at the Ministry of Foreign Affairs. The delegation also met Prof. **Vjatcheslav**, Vice President of the Association of Russian Banks who gave us a wonderful briefing of the monetary and financial system in the new Russia. Later members met with senior officials of **Promradtekhbank**, one of the country's fastest growing commercial and merchant banks, who also hosted a delightful working lunch in a special *dacha* at the edge of the city. Bank officials **Sergei Krasilnikov** and **Vitaly Mironov** gave members a list of possible investment ventures which welcomed foreign tie -ups.

" Russia is in a difficult period of transformation and we are moving towards a real market Economy ... we are confident this year is one of stability and next year we should face real growth. What we need is investment, not so much trade ... most of our hotels and retail establishments are joint ventures. This visit by the Harvard Business Club delegation is held in high regard, and we are great admirers of your Prime Minister, Dr Mahathir.

We can learn from Malaysia's policies ... and we highly regard the initiative to establish ASEAN region's EAEC. ASEAN is an important forum for international policy and we are looking forward to Asia Pacific - Russian trade moving faster than even with Europe."

Mr AN Panov, Deputy Foreign Minister of Russia.



STUDY TOUR TO RUSSIA

MEETING WITH DEPUTY FOREIGN MINISTER PANOV

1. HE Mr Panov giving members a briefing on Russia's transformation to a market Economy. 2. Club president Dato Shahari presenting a small token to HE Mr Panov. 3. Group picture of delegation with HE. Mr Panov..





STUDY TOUR TO RUSSIA

1. Briefing by HE Dato Yahya at the Malaysian Embassy.
2. The Ambassador, his wife and staff were warm and hospitable and our club records our deep appreciation for their kindness !
3. Arrival on the first day with the Moscow skyline in the background.



STUDY TOUR TO RUSSIA

MEETING WITH RUSSIAN MP'S AT THE DUMA or PARLIAMENT

1. The Russian Duma or Parliament in session.
2. Russian Members of Parliament.
3. Members of HBSACM at the meeting.





STUDY TOUR TO RUSSIA

LUNCH HOSTED BY PROMRADTEKHBANK

1. Members outside the Association of Banks office. 2. Later, Dato Shahari meeting the President of Promradtekhbank 2. Members seated for luncheon.



STUDY TOUR TO RUSSIA

VISIT TO MIG AVIATION PLANT

1. Members being briefed by the President at the Aviation museum. 2. Members being shown round the plant by officials. 3. Group picture at the Aviation plant.





STUDY TOUR TO RUSSIA

1. Members on the steps of the State Duma 2. Tan Sri Hanafiah and Dato Taha at the Cultural performance 3. Tan Sri Zainal and Tan Sri Hanafiah deep in conversation with Dr. Yegor Gaidar, Director of Economic Problems .



STUDY TOUR TO RUSSIA

1. Yap Chin Tian and Dato Taha with Dr Abramoff and Dr Sergei Goncharenko
2. Datuk Jaafar Indot with Arkady Volsky Chairman of the Entrepreneurial Association of Russia and his associates 3. Mohd Nor with senior officials of Promradtekhbank..





IMPRESSIONS OF THE DELEGATION MEMBERS RECORDED ON THE TRAIN JOURNEY HOME FROM ST. PETERSBURG TO HELSINKI

"I believe in the creative potential of the Russian people, who are now going through a process of transformation; and given time will achieve their breakthroughs and quantum leaps. To understand Russia you must understand beyond what you see, as otherwise reality can be deceptive." Dato Mohd Shahari Ahmad Jabar, President HBSACM.

"A revisit after fifteen years ... what I saw was a Russia transformed into something quite different from what I was used to. There are still a lot of shortcomings, but I believe the Russian people will grow out of their problems, so I am quite optimistic about the potential as well as the future ..." Tan Sri Zainal Abidin Sulong, Chairman of MIDA, ISIS and Standard Chartered Bank, and also EXCO member of HBSACM. Tan Sri Zainal was Malaysia's Ambassador to the USSR between 1977-1980.

"You have to dig deep into the Russian psyche to know fully the Russian character - they are not what you think they are. You must probe fully to know them - like Alice says: look through the looking glass and go behind the mirror". Dato Haji Mohd Taha, Timbalan Setiausaha Kerajaan Sarawak.

"I came to Russia with an open mind and heart, and I am leaving Russia half filled with fascinating impressions ... and would like to return". Angie Ng, Businesswoman who plans a return trip.

"I always travel with an open mind - about a country and its people. Russia is better than my expectations. Knowing that their civilization is about 700 years old we always forget civilization plays an important part in a people's outlook in life. I will give it another five years. Moscow/St. Petersburg will just be like any other metropolis in the world especially St. Petersburg have to live in grandeur and style" Mohd Nor Ahmad, businessman.

"...this has been like a glorified school trip - with matured adults all tolerant and accommodating making it an unforgettable experience - so much to see and enjoy in this vast country. Visiting their museums led us to imagine the life styles of the Czars and how power and wealth can lead to the downfall of Russian Royalty." Datin Pat Indot.



MEETING WITH His Excellency SERGEI TSYPLYAEV, THE PRESIDENT'S REPRESENTATIVE IN ST. PETERSBURG

The meeting with Mr Tsyplyaev was the highlight of our official programme in St. Petersburg, this Baltic city and old capital of Russia. This theoretical physicist turned politician is representative of the new breed of leaders in Russia and is definitely a man to watch. Photos (above) show members deep in thought at the dialogue session, and group picture (below) taken later.





STUDY TOUR TO RUSSIA

TAKING TIME OFF TO SEE THE SIGHTS, MEMBERS VISIT THE KREMLIN AND RED SQUARE IN MOSCOW

Pictures show (above) Yap, Dato Yahya, Tan Sri Zainal, Mrs Yap, Datin Pat and Dato Taha next to the **Kremlin**; and (below), group shot of the delegation in **Red Square** with St Basil's cathedral in the background. Members later also visited the Armoury, the flea market and the Arbat.



STUDY TOUR TO RUSSIA

A FUN EVENING AT THE MOSCOW CIRCUS

Members enjoyed a fun evening at the Moscow circus which has a permanent ring that transforms into an ice-skating rink. The circus is one of the most popular pastimes for local Muscovites. The program changes monthly. As the pictures show, members thoroughly enjoyed their evening at the circus !!





IMPRESSIONS OF THE DELEGATION MEMBERS RECORDED ON THE TRAIN JOURNEY HOME FROM ST. PETERSBURG TO HELSINKI

"Russia, a country in transition, with vast resources both human and natural, I believe has the potential and determination to bring about the ideological changes necessary to make it into a rich and powerful nation. Time is of the essence. This trip has been most revealing and educational and I thank the HBSACM for this opportunity"

Datuk Jeff Indot, Chairman of Shell Timor and BZ Enterprises.

"It has given me a new look about Russia. It was not what I thought it would be - its not forbidding. Their rich culture and heritage has been suppressed and I enjoyed the trip. I really look forward to coming again" **Mrs. Yap Cheng Ngoh, Housewife.**

"Politically it is still in transition and they are in a fluid state but whenever it may be, they know that they have forsaken Communism and I believe that free enterprise will prevail - so now they have to put their laws/regulations for investors to have confidence if they are to become a developed and industrial country" **Tan Sri Hanafiah, Chairman of Tabung Haji and General Electric Company of Malaysia.**

"I have mixed feelings about the trip. Having said that I still like to come back... pioneering, fraught with uncertainties, causing anxious moments, yet it was also pleasant. It is somehow difficult to condense all my feelings". **Mr. Yap Chin Tian, Company Director.**

"I enjoyed my stay here with my Malaysian companions. I really enjoyed the many historical palaces and I love St. Petersburg - its canals and rivers, and the ballet was simply magnificent ! What stunned me however was the officious bureaucracy I met with at the airport, and also on leaving. I wonder how necessary the unpleasantness was. But on the whole I enjoyed myself very much" **Puan Sri Insun Hanafiah, housewife.**

"What I saw and experienced behind the iron curtain has left vivid impressions. It was indeed a most memorable trip. I loved the sightseeing, and the fabulous art and crystals I bought ... but no, I will not invest in Russia, at least not yet. Not until the situation stabilizes fully."

Lillian Too, author and EXCO member HBSACM



1. Tan Sri Zainal seen here with Datin Sharifah Norsifah, wife of the Ambassador at the Embassy. 2. Club President Dato Shahari with Dato Yahya Baba also at the Malaysian Embassy. 3. Lillian Too with Mrs Yap Chin Tian cruising on Moscow river - a treat organised by the Embassy for the delegation.





STUDY TOUR TO RUSSIA

H.E. AMBASSADOR DATO YAHYA BABA & DATIN SHARIFAH HOSTS DINNER EVENING FOR THE DELEGATION

Picture (above) show the guests at the evening reception. In the front row seated next to Club president Dato Shahari is Dy Foreign Minister Panov. His wife is seated next to Puan Sri Insun (in blue). Highlight of the evening was a concert performance given by the **NEW NAMES**. Picture show soprano performing an aria from Puccini's Aida. The group is scheduled to give a series of charity concerts in Malaysia, organised by the Club in September this year.



ANNIVERSARY EVENING

AT

CARCOSA



The Club President's Speech

" Ladies & Gentlemen, Tonight's Anniversary Dinner fulfills one of the main objectives of the Club - namely to foster social and fraternal association among Club members, their families and friends. I am happy you have responded to this annual event and on behalf of the EXCO I thank you for your support. As in the past, tonight's function also provides a forum for the president to highlight the Club's present and future directions. Before I proceed to speak about the Club's activities I wish to acknowledge the past achievements of the

Club and. On your behalf thank the Past presidents and Executive Committees for their immense contributions. Our Club is today held in high esteem by other HBS alumni clubs around the world, by Harvard Business School itself and by the business community in Malaysia. The continuing success of our SMDP's which we organize every two years is testimony of this recognition. The demand for places has always been extremely keen, and Harvard Business School has just confirmed that they will once again jointly organize next year's SMDP with the Club as scheduled.

In planning our activities this year, the EXCO has continued to be guided by past traditions and events. Notwithstanding this however, we are also keenly aware of changing circumstances and expectations, and the need to respond to these demands. We have accordingly served notice for an EGM to be held on 25 July 1995 to consider changes and amendments to the Club's Constitution. One of the proposed changes in the structure of the Club's membership is to allow

Associate members to vote for one representative from amongst them at the AGM to hold office as a committee member. Associate members have generally been very supportive of the activities of the Club, and if the proposed amendments are approved at the AGM, it will generate increased interest among this group's involvement in the activities of the Club.

THE ANNIVERSARY EVENING



NETWORKING AT ITS MOST ENJOYABLE



There has also been noticeable shifts in the direction of the Club's activities. While we continue to promote traditional activities such as dinners, networking luncheons, golf, the Manager of the Year Award, the SMDP, and scholarship funds to assist qualified candidates offered admission to the Harvard Business School, we are increasingly positioning the Club as a caring organization, willing and able to share our good fortunes with the less fortunate. Early this year the Club organized and financed three seminars for officers and executives of NGOs and NPOs.

In May we selected four senior NGO officials to attend a special Management Program for NGO officers at the Harvard Business School in Boston USA. And in September this year the NEW NAMES a world renowned group of young musicians from Russia will perform in Malaysia under the auspices of the Club. The entire net proceeds of their performances will be donated to the Amanah Ikhtiar Malaysia (AIM), a private Trust to help the very poor in Malaysia. AIM's program is now reaching and benefiting more than 34,000 households in Peninsular Malaysia with its small loans for income generation and poverty eradication. It is my hope that our members and friends in both the Government and the Private Sectors will endorse our modest contribution to help our very poor to help themselves.

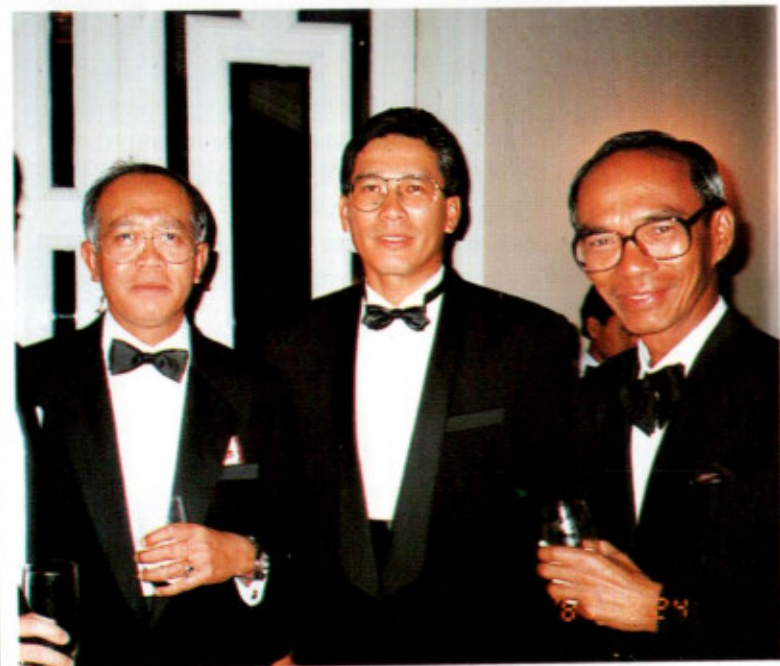
I am also happy to report that we have achieved breakthroughs in our efforts at national and international networking. In the context of an increasingly borderless world, our visit to Sarawak and the Russian Study Tour have opened doors for members to gain new experiences, discover new opportunities and search for new recognition. Those of us who have participated in these travel activities have been impressed by the warm recognition received by members both in Sarawak and in the new Russia.

Ladies & gentlemen... great and exciting changes are taking place in the local and global scenes ... and assuming that we dare to dream, unleash our free and adventurous spirit and fly like an eagle to scale new heights ... we can look forward to the future with great anticipation."

THE ANNIVERSARY EVENING



NETWORKING AT ITS MOST ENJOYABLE



THE ANNIVERSARY EVENING



MEMBERS ENJOYING THE SUMPTUOUS DINNER



THE ANNIVERSARY EVENING



MEMBERS ENJOYING THE SUMPTUOUS DINNER



THE ANNIVERSARY EVENING



NETWORKING AT ITS MOST ENJOYABLE



THE ANNIVERSARY EVENING



MEMBERS ENJOYING THE SUMPTUOUS DINNER



THE ANNIVERSARY EVENING



MEMBERS ENJOYING THE SUMPTUOUS DINNER



"Thank you for sending a spectacular delegation to our non profit conference. All of them were of uniformly high calibre and did our part of the globe a lot of proud"

Members may recall that as part of the Club's Caring and Sharing Program, we arranged to send five Malaysians presently holding managerial positions in NGO's and NPO's to Boston in May 1995, to participate in the non profit conference at the Harvard Business School. Here are first person accounts of the experience from all four of the participants :

... says **Dato' Hj Jumaat bin Dato Hj Mohd Noor,**
Secretary General PEMADAM Malaysia.

To be at Harvard Business School, Boston and participating in specially designed management program, albeit for only five days was truly an enriching experience of a lifetime. For this extraordinary and memorable opportunity, I on my own behalf and also on behalf of PEMADAM Malaysia, must offer my profound appreciation and thanks to the **HARVARD BUSINESS SCHOOL ALUMNI CLUB OF MALAYSIA.**

To be back in a class learning environment at this stage of my age of retirement is a somewhat challenging discomfort; but to be in a learning situation of such a distinctive, tight paced and highly interactive HBS learning milieu gives me an uplifting feeling of development. This sums up my personal feelings... I treasure most this emergent phase of re-awakening and re-appraisal in my current, voluntary, social and community work with a non governmental organization... The case studies, lectures, discussions and workshops are excellently structured for the program entitled **"Strategic Perspectives for non profit Management"** One functional feature of the program was the attendance and interfacing of the Board members - CEO/organization Executive-, trustees and other executives - which was useful in arriving at consensus for strategic planning in organizations. Much fine tuning was also undertaken of the strategic planning process at workshop sessions.

It is gratifying that my workshop submission of a proposal on **"Developing Core Competencies in Drug Abuse Prevention"** was well received, and also led to spirited discussion by other members of the workshop.

She writes ...

" The signs stood out like the proverbial sore thumbs amongst the neatly trimmed bushes of the HBS campus. "Non profit" they said as they pointed the way for the fifty or so participants of the pioneering SPNPM Course. So odd did they look among those hallowed ivy colored walls that the first order of the day for the participants was to banish the words " Non profit" and replace them with " Social Enterprise", an altogether more positive take on things. If the participants felt like pioneers, we five Malaysians, as almost the only foreigners there (apart from two Spaniards) felt even more pioneering. We were guinea pigs in the course but we felt like golden guinea pigs. HBS lined up their best teaching staff led by Kash Rangan for us, all of them eager to apply their business expertise to the social enterprise sector. And what a team ! **Kash Rangan** takes the award for most energetic teacher, keeping our attention by moving about the classroom constantly. But more than that, he made the classes enjoyable and energizing, something I haven't been able to say since kindergarten. **Regina Herzlinger**, queen of financial analysis was the second favorite. Anyone who can make figures palatable to people who almost never have to deal with them has got to be great. Reggie was clear and funny and totally approachable, and endeared herself to everyone.

We had been prepared for the worst before we came to HBS. We were told we would have to work or we won't be able to cope. So we stayed in nights poring over complicated case studies and trying to understand the questions asked, let alone answer them. Kash recommended we spend two or three hours per case.

I felt guilty when I sometimes gave up after an hour.

The small group discussions were helpful and the classroom sessions enlightening. In the discussions, everyone benefited from each other's thoughts.

For me, the Course highlighted how much more sophisticated the social enterprise world is in the United States. People are running zoos and museums like they do major business corporations. I felt like an amateur. But I did learn. I found that subconsciously I had been doing the right things. But at HBS I learnt what they were called. I learnt there was no reason for social enterprises such as NGOs not to be run professionally. I learnt you can make your Board work. And I learnt to read a balance sheet. Not a small achievement.

It would have been nice for the course to have been slightly longer so that we could have talked about fund raising for instance. We could have had more time to socialize. And I wish I could have had, like the Americans, a Board member join us for two days so that going home to implement what I learnt won't be too lonely a task. But I made friends, networked, made one advantageous alliance and generally became very gung ho about doing what is essentially a voluntary job. And I have made Kash Rangan promise to come and help my Council out next time he comes. So it was money well spent. **Thanks HBSACM !!"**

A third participant at the Program was
Mr Rex Michael, Principal of Montfort Boys Town.

He writes ...

"My experience at the Harvard Business School was a journey towards consolidating and formalizing my life long experience. The case study method exposed me to real life situations that many of us are accustomed to encounter in our roles as administrators and managers.

The discussion groups allowed me to share my experiences and test my analysis based on my own experience and perspective. Most of the cases were American yet we were able to follow them as they were global in nature. It provided an opportunity to listen to different perspectives and to accept various views. I realized that the purpose of discussion is not to secure consensus on a single plan of action but to identify alternative courses of action.

Discussions at class level consisted mostly of US based experiences. Yet it was conducted in such a manner that we were able to journey with the US participants through the case study and learn how in any particular situation, one can take several alternative courses of actions. How to formulate logical reasons for the course of action and how to defend the analyses and conclusions.

During this experience in Harvard, my analytical skills were greatly sharpened.

The exposure I received listening to participants' expertise, experience and observations and learning how these were crystallized by the professors into accepted principles is the main focus of my experience. It is now up to me to translate this methodology to seek course of actions and alternatives in all my undertakings. The Harvard experience did not give me new theories or principles but provided me an effective methodology.

I thank them and **HBSACM** for this valuable experience."

Meanwhile in Kuala Lumpur, the Club organised a series of seminars for other executives of NGOs and NPOs. Shown here group picture of participants who attended the Accounting & Finance Seminar.



The fourth participant at the HBS Seminar was

Saifuddin Abdullah

Secretary General of the Malaysian Youth Council.

He writes:

"I went with three major learning objectives; all beginning with HOW ... to improve the management of youth organisations in the country ... to develop and implement sustainable core human resource development projects for the youth; and ... to evaluate/measure implementation of such projects.

I found the Course very comprehensive in its objectives and content. The presentations were excellent. The Course provided a framework for non profit management and emphasized on a coherent, economically sound and politically sensitive strategy that met social objectives.

The strength of the Course lay in the experience of the faculty, and the well researched case studies. I found the Course interesting, enlightening and rewarding. Two case studies that left a lasting impression were the success story of the Girl Scouts of USA, and the visionary, practical and flexible delivery systems of the Aravind Eye Hospital. I also learnt important lessons from Regina Hezlinger's way of analysing financial statements.

"Tell me the story behind the numbers"

I try now to share my experience with the Malaysian Youth Council Exco members.

Already at the last meeting, they agreed on the following:

- * the need to redefine our *real* clients
- * to improve internal communication
- * to listen more when formulating/implementing projects
- * to re train Exco members, youth leaders, managers
- * to improved organisational alliances

These issues were also highlighted at two meetings with the new Minister of Youth and Sports. I have also been invited to the panel preparing the Proposal to establish a Centre for Community Services and Continuing Education at the International Islamic University of Malaysia.

To the Harvard Business School Alumni Club of Malaysia, Terima kasih setinggi tingginya. The MYC needs this injection and it came at a good time - when we are about to start the process of re-engineering the organisation."



STUDY GRANTS FOR MBA CANDIDATES

The HBSACM Executive Committee this year has decided to award a study grant to **Lalitha Vaidyanathan**. A sum of \$20,000 to be paid out over two years will be given to Lalitha to assist her meet the costs of pursuing the MBA program at the Harvard Business School in Boston. The two year graduate program in management (including living expenses) is estimated to cost about \$220,000. Lalitha will be entering the MBA class of '97 and will leave for Boston this September.

She is an Engineering graduate (Class two Upper Honours) from Britain's Cambridge University. In the past three years she has been working as a Project Engineer with Sime Darby subsidiary, Mecomb. We wish her all the best in the pursuit of her graduate studies in Boston and look forward to welcoming her to the club when she returns to Malaysia in 1997.

Last year the Club awarded a similiar study grant to **Linda Tay**, also to assist defray costs of pursuing the MBS Program at the Harvard Business School. Linda deferred her entry to this September for financial reasons. For the past year she worked for a trading company in Canton in China. We also wish Linda all the best in her studies and look forward to welcoming her into the club on her return to Malaysia.

Mr & Mrs Christopher Shun, a wedding portrait too beautiful to resist. Chris got married last quarter and practically invited all his classmates from the last SMDP in Awana. Next year's SMDP will be held in early August. Those wanting places for their staff are invited to register their interest with the Secretariat.



HIGH TEA AT CARCOSA

NEW MEMBERS MEET EXCO ...

A sumptuous High Tea was specially arranged at CARCOSA for the Club's EXCO to welcome new members to the Club. Pictures here show some of the members who attended.





**A VERY WARM WELCOME
TO
OUR NEW MEMBERS**

DATO' ISMAIL BIN MANSOR

AMP 1994

Secretary General of the Ministry of Health

Married to Datin Rusiah

Life Member

ENCIK ARIFFIN ALIAS

AMP 1994

Managing Director

Malaysian International Shipping Corporation Berhad

Married to Rohaya Ahmad

Ordinary Member

YB SENATOR DATO' TING CHECK SHI

AMP 1994 & SMDP 94

Group Managing Director

Sanyan Group of Companies

Married to Datin Kong Kui Mee

Life Member

TAN SRI YAACOB MOHD ZAIN

AMP 112 (1993)

Chairman

Permata Merchant Bank Berhad

Married to Puan Sri Zainon Hj Mohd Daud

Life Member

DATO KAMARUDDIN AHMAD

AMP 1984

Chairman

ACP Industries Berhad

Married to Datin Zaleha Abdullah

Life Member

PAST PRESIDENTS

HARVARD

BUSINESS SCHOOL ALUMNI CLUB of MALAYSIA

1977 YB DATO SULEIMAN bin ABDULLAH

1978 YM RAJA TAN SRI MUHD ALIAS bin RAJA MUHD ALI

1979 YM RAJA TAN SRI MUHD ALIAS bin RAJA MUHD ALI

1980 YB TAN SRI HASHIM bin AMAN

1981 MR NG SING HWA

1982 MRS LILLIAN TOO

1983 YB TAN SRI DATO HJ ABDUL AZIZ bin ABDUL RAHMAN

1984 YB TAN SRI DATO DR MOHD RASHDAN BABA

1985 YB DATO MUSTAFA MD ALI

1986 MR DAVID LEONG

1987 YB DATO MOHD NOOR ISMAIL

1988 YB GEN (R) TAN SRI DATO ZAIN HASHIM

1989 YB DATO ALLADIN HASHIM

1990 MR ABDULLAH MAT ZAID

1991 YB TAN SRI SAW HUAT LYE

1992 YB DATO NG CHENG KUAI

1993 MR G. GNANALINGAM

1994 YB TAN SRI DATO ALWIN JANTAN

newsletter produced by **KONSEP LAGENDA SDN BHD**

FROM RUSSIA WITH LOVE

There is a haunting melancholia
about Russia and
it touched one of the delegates sufficiently
to inspire the poet in him.

*"In the morning mist
early fog clears grey skies
yet the sun blazes through
Till the next early dawn and morn'.*

*In the distance two lovers walk
Perhaps to the farm, to the dacha
A balalaika wails, full of tears,
A dancer wet with sweat, wiping her brow,
Looking at the rising sun
Hoping for another night or day"*



MOSCOW